

Eastern New Mexico University – *Ruidoso*
Community College

Board Meeting
August 30, 2016

SECTION 1



EASTERN NEW MEXICO UNIVERSITY-RUIDOSO
Branch Community College Board
SPECIAL MEETING
Tuesday, August 30, 2016 ♦ 6:00 p.m.
Room 102

AGENDA

CALL TO ORDER

1. Declare a quorum
2. Approve the agenda (Tab 1)
3. Approval of minutes for Regular Board meeting of April 28, 2016 (Tab 2)
4. Approval of minutes for Board Retreat meeting of June 25, 2016 (Tab 2)

ROUTINE MATTERS

1. Introduction of guests Brad Treptow
2. Report from College Board chair Brad Treptow
3. Report from the ENMU System president Steven Gamble
4. Report from the ENMU-Ruidoso president Clayton Alred

INFORMATION ITEMS

1. Student Services/Recruitment Report Coda Omness
2. Fall Enrollment Report Pierre Laroche
3. Grants Update Anne Marie Kalama/Rachel Saenz
4. Organizational Charts (Tab 3) Clayton Alred
5. Security Update Clayton Alred
6. Construction Update (Tab 3) Clayton Alred
7. Preliminary Discussion of Bond Election (Tab 3) Clayton Alred

BUSINESS MATTERS

1. Resolution: Bond A, Bond B and Bond C (Tab 4) Clayton Alred

CLOSED MEETING

1. Discuss potential acquisition of real property – pursuant to Section 10-15-1(H)(8), NMSA (1978)
2. Discussion of a limited personnel matter - pursuant to Section 10-15-1(H)(2), NMSA (1978)

BOARD ANNOUNCEMENTS AND COMMENTS

ENMU-Ruidoso Foundation Board Meeting, September 27, 2016, 5:00 p.m., Conference room
ENMU- Ruidoso Community College Board Meeting, September 29, 2016, 6:00 p.m., Room 102
ENMU Board of Regents Meeting, October 14, 2016, 9:30 a.m., Portales

ADJOURNMENT

If you are an individual requiring Americans with Disabilities Act accommodations in order to attend Branch Community College Board Meetings, please contact the office of the President, ENMU-Ruidoso, (575) 257-3006 at least forty-eight hours prior to the meeting.

SECTION 2

**Eastern New Mexico University-Ruidoso
COMMUNITY COLLEGE BOARD**

April 28, 2016

11:30 a.m.

Room 115

CALL TO ORDER

Mr. Brad Treptow, Chairman, called the meeting to order at 11:34 a.m. and declared a quorum. Dr. Michael Budd, Ms. Gina Klinekole, Dr. Lynn Willard and Mr. James Paxton were present. Also present were Dr. Clayton Alred and Dr. Steven Gamble by telephone.

APPROVAL OF THE AGENDA

Dr. Budd moved to approve the agenda as presented. Ms. Klinekole seconded the motion.

Vote: 5-0-0. Motion approved.

APPROVAL OF MINUTES

Ms. Klinekole moved to approve the minutes of the regular meeting of March 31, 2016. Dr. Budd seconded the motion.

Vote: 5-0-0. Motion approved.

INTRODUCTION OF GUESTS

Mr. Treptow introduced guests: Amy Bertramsen, Kaelin Jossart, James Pawlak, Coda Omness, Sheila Farquer, Pierre Laroche, John Hemphill, Daniel Waldo and Devonna James.

REPORT FROM COLLEGE BOARD CHAIR

Mr. Treptow stated that he was unable to attend the art reception of Lindsey Shakespeare but had heard that the reception was exceptional and offered his congratulations to the artist.

REPORT FROM THE PRESIDENT OF THE UNIVERSITY

- Dr. Gamble reported that the budgets were presented to the Board of Regents and received no criticism.
- Dr. Gamble reported that the Higher Learning Commission will be visiting the campuses in about a year. The visit will give the campuses the opportunity to self-evaluate. Dr. Gamble stated generally, the visit to Ruidoso will last one day.
- Dr. Gamble stated he is looking forward to attending Ruidoso's graduation.

REPORT FROM THE ENMU-RUIDOSO PRESIDENT

- Dr. Alred reiterated the campus visit of the Higher Learning Commission for an accreditation review. He stated preparations for the review have started.
- Graduation will be May 12, 2016 at The Spencer Theater. Mr. Danny Breuninger will be speaking and Chairman Treptow will be hooded as he receives his M.B.A.
- The community choir concert will be held May 1, 2016 at 3:00 pm.
- There is a joint art exhibit May 3 – May 9 at White Mountain Annex. The exhibit will feature the college art students and the art students of Ruidoso Municipal School District.
- Dr. Alred reported the roofing project is almost complete and is waiting on final inspection. Costs for the front entry remodel are being obtained.
- There will be a TAACCCT/SunPath grant site visit on May 5, 2016.

- Dr. Alred reported an emphasis on recruiting activities which will be helped by reorganizing two departments. The reorganization will combine student services and community education which will be headed by Coda Omness starting July 1, 2016.

REPORT FROM DEPARTMENT CHAIR

Kaelin Jossart, Department Chair for Languages and Fine Arts reported on the different programs in her department: Early Childhood, University Studies, General Education, Teacher transfer, and Studio Arts. There are 133 students in the programs with 25 graduating.

Ms. Jossart stated a co-requisite remediation class for math and English will be implemented. Ms. Jossart stated that she and Dr. Thapa Magar have been working on redesigning the placement tests for math and English. There will be a portfolio review so students are assessed with same measures.

Ms. Jossart stated the early childhood program would start working within a day care to receive experience. She explained that the programs offered will help prepare students to become substitute teachers

INFORMATION ITEMS

1. Marketing/Recruitment Committee Report – Ms. Coda Omness presented the update for the Marketing/Recruitment Committee.
 - Ms. Omness reported that she has received a lot of support from the campus on the efforts to combine Student Services and Community Education.
 - Ms. Omness reported that a parent night was held for the local high school students. There were about twenty families in attendance. She stated that they had not targeted parents before now and feels that it was an effective strategy.
 - Ms. Omness visited with child find and gave information to the parents of the kids in Ruidoso and Capitan.
 - Ms. Omness asked the Board to help recruiting efforts. She provided each member with the “Pay It Forward” cards which can be given out to potential students that in turn can drop them into a drawing for a \$250.00 scholarship.
 - Ms. Omness turned the floor over to Devonna James to report on the Mescalero Apache Tribe recruitment efforts. Ms. James gave an overview of the Generation Green Youth Academy.
 - Ms. James reported that Mr. Stephen Miller had been in Mescalero participating in a STEM conference that exposes students to cyber security.
 - Ms. James reported that she will be working on recreating the dual credit culinary program with the Mescalero High School. Ms. James is assisting the dual credit teachers in obtaining their required credentials.
 - Ms. James reported that she and Erik Padilla have been visiting students at the high schools to complete applications and registrations.
 - Dr. Alred stated that they are starting a series of luncheons with community leaders. He has met with Dr. Bickert and Heather Noel of the Smokey Bear Ranger Station. Ms. Omness will continue to book the luncheons.
2. Title V Update – Dr. Alred provided the update to the Title V grant.
 - Dr. Alred stated that there is continued work trying to obtain the Memorandum of Understanding for the Sierra Blanca Wildland Academy. The Academy will be using ENMU-Ruidoso’s facilities in December.
 - Mr. Laroche and Title V had meeting with Harlan Vincent.
 - There are 29 students enrolled.
 - The EMS program is on the agenda for approval.

- They are finalizing dual credit offering for EMS and class will start in the fall.
3. Bookstore Update – Sheila Farquer updated the Board on the Bookstore.
A Memorandum of Understanding has been signed with Barnes & Nobel with a link now on the website. The MBS contract will be over at the end of May. Heather O'Bryant is creating a product inventory for Portales to review. She will be moving into new department when the bookstore closes at the end of June.
 4. Security Update – Dr. Alred stated that the campus was in process of making organizational changes which will save money in the FY17 budget. Once the amount of savings is known, they will move forward with the security position.
 5. Entrance/Driveway Report – Dr. Alred reported that a representative of Compass Bank has assured him that the driveway repaving project has been scheduled and funded. They are currently seeking bids for the work. The proposal includes removal and replacement of the subbase and asphalt with a less steep entrance.
 6. Property Acquisition Updated – Dr. Alred reported that the property acquisition has been approved by the State Board of Finance with contingencies that the special warranty deed and title binder include metes and bounds and all preliminary documents must have amendments that include the new legal description. The college's legal counsel is drafting amendments.

BUSINESS MATTERS

1. Capital Projects Plan – Dr. Alred presented the Capital Projects Plan listing the top three priorities. Replacing the roof of the new building is the top priority.
Mr. Paxton moved to recommend approval of the Capital Projects Plan. Dr. Willard seconded the motion.
Vote: 5-0-0. Motion approved.
2. Open Meetings Resolution – Dr. Alred presented the resolution for consideration and approval by the Board.
Dr. Budd moved to approve Open Meetings Resolution. Dr. Willard seconded the motion.
Vote: 5-0-0. Motion approved.
3. Emergency Medical Services Program – Mr. Laroche presented the Emergency Medical Services Certificate of Completion and AAS Degree for the Board's consideration.
Ms. Klinekole moved to recommend the Emergency Medical Services Certificate of Completion and AAS Degree for approval by the Board of Regents. Dr. Budd seconded the motion.
Vote: 5-0-0. Motion approved.
4. Change of course fees – Mr. Laroche presented a change of course fees for the following:
EDF 222/L: Structured Observation of Teaching (4) credits. The current \$35 fee for background checks needs to be canceled because the vendor now charges students directly.
IS 131: Computer and Security Fundamentals (3) credits. Additional fees amounting to \$242 need to be assessed to offset the cost of a number of changes in the course. This will raise the total fees for this course to \$267.
IS 298: Cybersecurity Capstone (3) credit. An additional fee of \$25 needs to be assessed to offset the registration costs for the National Cyber League. This will raise total fees for this course to \$70.

Mr. Paxton moved to recommend the fee changes for approval as presented. Dr. Willard seconded.

Vote: 5-0-0. Motion approved.

5. Graduation List – Mr. Laroche presented the 2015-2016 graduation list for approval. Mr. Laroche informed the Board there were 113 completions this year.

Dr. Willard moved to approve the graduation list. Ms. Klinekole seconded the motion.

Vote: 5-0-0. Motion approved.

BOARD ANNOUNCEMENTS AND COMMENTS

Graduation, May 12, 2016, Spencer Theater

ENMU Board of Regents Meeting, May 13, 2016, 9:30 a.m., Portales

ENMU-Ruidoso Foundation Board Meeting, June 4, 2016, 10:00 a.m., Conference Room

ENMU-Ruidoso Community College Retreat, June 11, 2016, 9:00 a.m., Location – TBD

ENMU-Ruidoso Foundation Trap Shoot, June 18, 2016, 8:00 a.m., Inn of the Mountain Gods

ENMU-Ruidoso Community College Board Meeting, September 22, 2016, 6:00 p.m., Room 102

ADJOURNMENT

Dr. Willard moved to adjourn the meeting at 1:09 p.m. Dr. Willard seconded the motion.

Vote: 5-0-0. Motion approved.

Brad Treptow
Chairman, Community College Board

Date

James Paxton
Secretary, Community College Board

Date

Respectfully submitted for approval by:
Marla Romero, Administrative Assistant to Dr. Clayton Alred

**Eastern New Mexico University-Ruidoso
COLLEGE BOARD
ANNUAL RETREAT
June 25, 2015 * 9:00 a.m.
721F Mechem Drive, Ruidoso, NM**

Attendees: Mr. Brad Treptow; Dr. Michael Budd; Mr. James Paxton; Dr. Lynn Willard

Also attending: Dr. Clayton Alred

Mr. Treptow introduced the guests: Ms. Sheila Farquer, Mr. Pierre Laroche, Ms. Rhonda Vincent, and Ms. Coda Omness

Agenda – Upon a motion made by Mr. Paxton; seconded by Dr. Budd, the agenda was approved as presented with flexibility given to Mr. Treptow to change the agenda order.
(4/0/0)

Welcome and Retreat Overview – Mr. Treptow thanked everyone for attending. He stated the point of the meeting was to determine where the college is going and how can administration use the information to meet goals.

Dr. Alred welcomed all participants to the newly acquired space for the college.

INFORMATION ITEMS

1. Foundation/Alumni- Ms. Rhonda Vincent informed the Board that the trap shoot fundraiser was a great success. There were twenty five teams and two singles competing. She informed the Board that the Foundation made \$10,685. Ms. Vincent reported that the scholarship committee awarded \$17,500 in scholarships for the fall 2016 and spring 2017 semesters. Mr. Treptow asked Ms. Vincent for an alumni update. Ms. Vincent stated that there was a mailing campaign to the alumni which received one donation of \$25.00. She stated that alumni relations were difficult but she will obtain more direction from the Foundation board members. Ms. Vincent stated that she feels that engaging alumni will need to be a campus wide project. Dr. Willard stated that the Foundation is in need of additional board members.
2. Recruiting - Dr. Alred prefaced the discussion with information of combining the Community Education department and Student Services department and then turned the discussion to Ms. Omness. Ms. Omness provided a new organizational chart reflecting the changes. She stated that job descriptions and some responsibilities were changed. Ms. Omness informed the Board that software and a scanner have been ordered to make all records electronic. Ms. Omness stated that she is working towards more communication and facilitation within the campus, starting with monthly campus wide training meetings on various topics so that all staff and faculty are aware of programs.

Ms. Omness reported on the Mescalero project stating there will be five night courses offered at the Mescalero High School. Advisors have been going out to the reservation to make contact with students and inform them of the available classes.

Ms. Omness informed the Board that the JDCC/Recruiter has been hired. He has a varied background, is high energy and will be working with area employers to find out what their needs are. The position will last eighteen months. Additionally, Ms. Omness provided an overview of the space and what changes will be made.

Mr. Treptow asked that Ms. Omness provide the Board a report detailing the flow and streamlining. He also asked that Mr. Laroche provide an organizational chart for direct reports to him and how they interact with Ms. Omness' department.

3. Title V Grant – Ms. Juanita Garcia was unavailable. Dr. Alred facilitated the discussion regarding Title V.
Ms. Omness informed the Board that a Memorandum of Understanding has been obtained with the Arizona Wildland Academy and they are working on an MOU with the Sierra Blanca Fire Academy.
Dr. Alred stated that a beneficial relationship has been created with Sandra Nunnally who is now serving as the Emergency Medical Services Director for Lincoln County Medical Center.
Ms. Omness said that Ms. Rachel Saenz has met with the administration of the new long term care facility to tour and build relationships.
Dr. Alred reported that Wildland Program has the required number of enrollments to meet grant objectives. Ms. Laroche stated that he would not know about the Emergency Medical Service program enrollment until the start of the fall semester.
4. SUN Online – Mr. Laroche described the difference between Sun Online and Sun Path. Sun Online allows consortium schools to exchange classes. ENMU-Ruidoso's cyber security program is the most popular program in the consortium. Sun Path programs are used to obtain a certificate or licensure. It allows paths to be identified that should be generated for career technology.
5. Legislative Discussion - Ty Trujillo was unable to attend. Dr. Alred explained that Mr. Trujillo would attend a future meeting.
6. Bookstore – Ms. Farquer informed the Board that the bookstore closing would be Tuesday, June 28, 2016.
The bookstore currently has a liability to the college of \$60,000 - \$70,000. The commissions from the Barnes and Nobel sales will be held in the auxiliary accounts and will be used to repay the college.
Ms. Omness reported that textbooks can be bought through Barnes and Nobel through Banner access. Information on all textbooks will be on the website.

Ms. Farquer stated that the usage of the space previously occupying the book store will be discussed at a later date.

7. Security Plan – Ms. Farquer stated that funding for security had not been in the original budget. There is now \$37,000 available to consider a security position. However, the Board must consider when they want to have a security officer on campus.

Mr. Treptow commented that the Board would need to know when the bulk of the classes were held to decide but his initial reaction would be to have someone during the evening.

Dr. Willard suggested that discussions be held with Ruidoso Municipal School District on sharing an officer. Dr. Alred stated that RMSD shares employment with the Ruidoso Police Department. Dr. Alred said that the college is now in a place to start a dialogue with the Village of Ruidoso. Additionally, Dr. Willard suggested using a card scan entry system for certain hours.

~one hour lunch break~

8. Accreditation – Mr. Laroche discussed the master's degree requirements of faculty members.

The accreditation report will be assembled over the next few months. The Board will receive a draft of the report in September or October. The draft report will also be given to the campus community. The final report will be submitted to the Higher Learning Commission in February 2017. The Higher Learning Commission visit will be in April 2017.

9. General Obligation Bond – Dr. Alred informed the Board that there will be a General Obligations Bond on the November 2016 ballot. It will contain \$700,000 to be used to renovate student services. The campaign is already planned and speaking engagements for Dr. Alred will be arranged. The Foundation paid \$1,350 to help fund state advertisements.

10. Renovation Financing – Dr. Alred provided information for financing the renovation of the new space including General Obligation funding, loans, and borrowing from New Mexico Finance Authority. Dr. Alred provided a spreadsheet representing the cost of a GO Bond and stated with the potential difficulty of getting citizens to approve the tax increase, it is important to have plans for the space complete to show what the college intends.

Dr. Willard requested that Ms. Farquer research the costs of previous phases and email the information to the Board members.

In the September Board meeting, there will be a discussion on bonding costs and architectural costs. The Board will need to identify and get definitive numbers.

Dr. Alred stated he could arrange for a bond representative to attend a special meeting with the Board.

11. Strategic Plan – Dr. Alred facilitated the strategic planning discussion. The five identified goals are:

- a. Serving student needs;
- b. Maintain high quality programs;
- c. Make ENMU-Ruidoso an integral part of Lincoln County and beyond.
- d. Maintaining effective and efficient campus operations;
- e. Develop and implement physical facilities plan focusing on planned renovations and financing for remodeling campus space;

Dr. Willard motioned to enter an executive session at 4:11 p.m. Mr. Paxton seconded. Mr. Treptow asked for a roll call vote by the Board members.

Dr. Budd – yes; Mr. Treptow – yes; Mr. Paxton – yes; Dr. Willard – yes.

Mr. Paxton motioned to exit from executive session at 5:17 p.m. Dr. Budd seconded. Mr. Treptow asked for a roll call vote by the Board members.

Dr. Budd – yes; Mr. Treptow – yes; Mr. Paxton – yes; Dr. Willard – yes

Upon exiting the executive session, Mr. Treptow announced that no decisions were made and no other discussions were held.

BOARD ANNOUNCEMENTS

None

ADJOURNMENT

Dr. Budd moved to adjourn the meeting. Dr. Willard seconded. Mr. Treptow adjourned the meeting at 5:18 p.m.

Brad Treptow
Chairman, Community College Board

Date

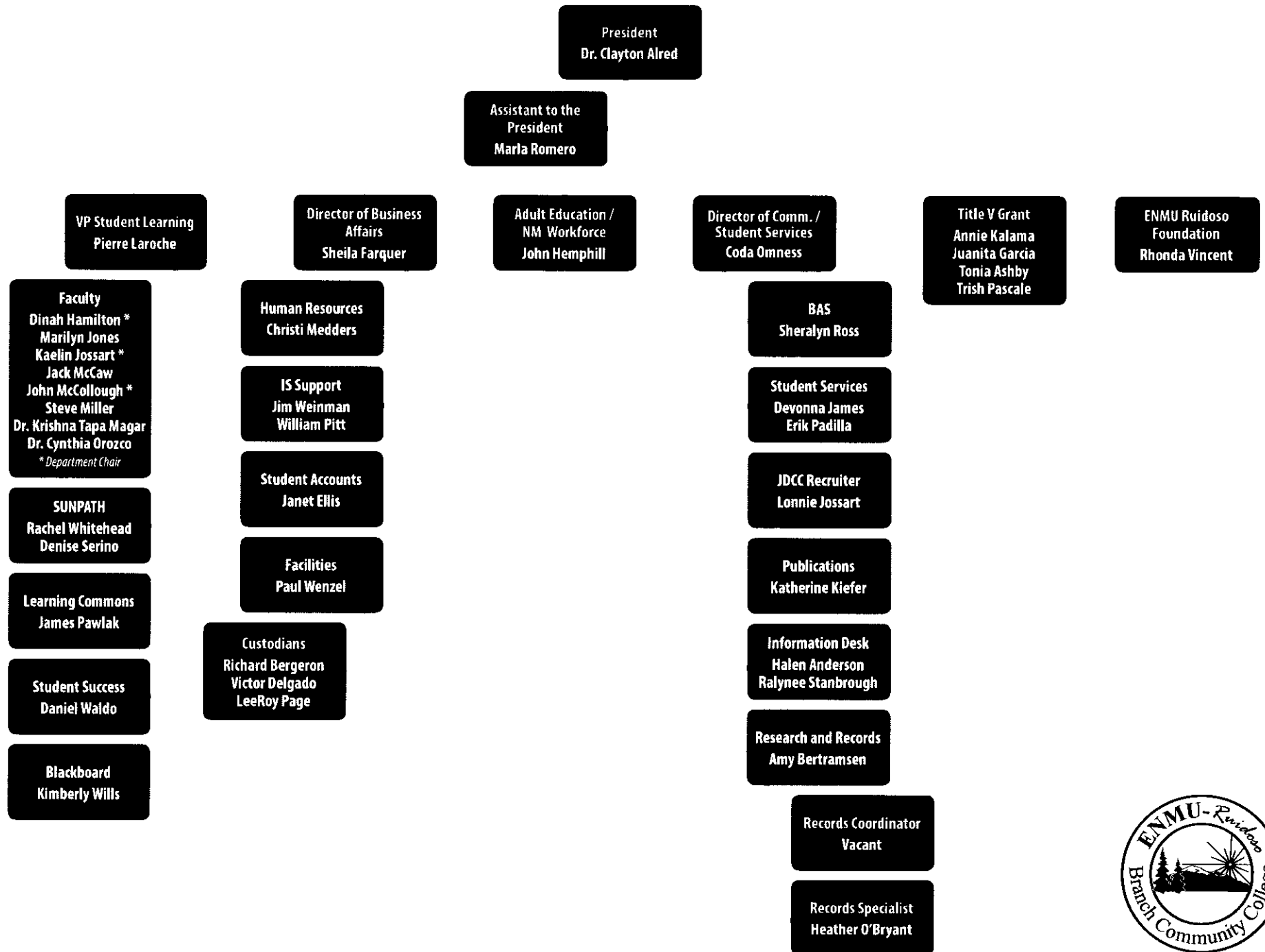
James Paxton
Secretary, Community College Board

Date

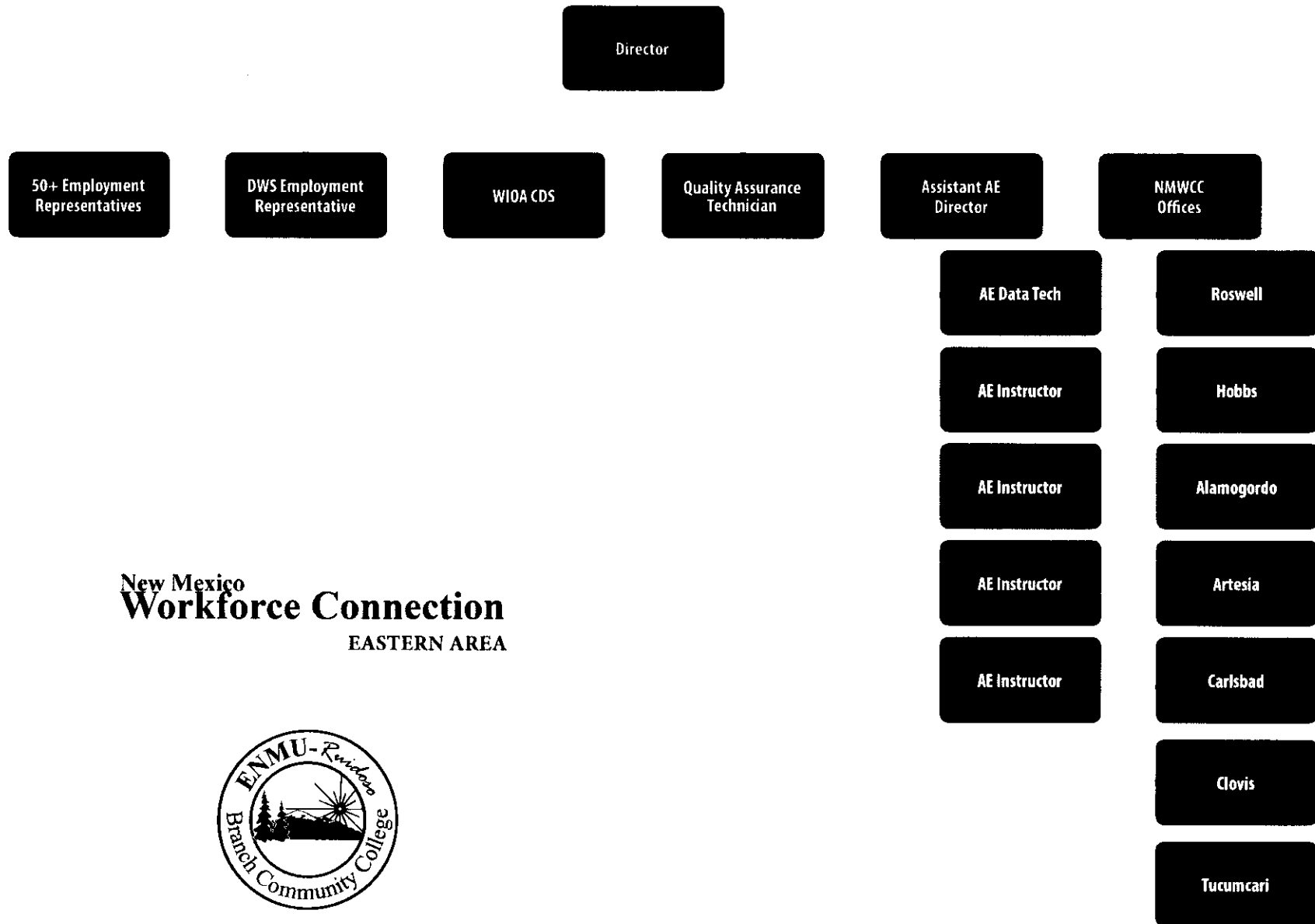
Respectfully submitted for approval by:
Marla Romero
Administrative Assistant to Dr. Clayton Alred

SECTION 3

Eastern New Mexico University-Ruidoso Branch Community College ORGANIZATIONAL CHART • Fall 2016



ENMU-Ruidoso Branch Community College · Adult Education/NM Workforce ORGANIZATIONAL CHART · Fall 2016





DATE: August 30, 2016
TO: ENMU-Ruidoso College board
FROM: Dr. Clayton Alred
SUBJECT: ENMU-Ruidoso Entry Remodel

A handwritten signature in black ink, appearing to read "C. Alred".

Summary Statement

Attached for your review are materials which have been prepared for the Higher Education Department Capital Projects Committee. The committee, which will meet on September 14, now requires a final review prior to the beginning of construction for all higher education projects.

The entry remodel has been considered previously by various stakeholders each of whom acted favorably on the renovation. The remodel was first approved by the Ruidoso College Board and then the ENMU Regents, the H.E.D., the New Mexico Legislature, and the electorate in the 2014 General Obligation Bond election.

Several salient pieces of information are associated with this project. It is instructive, if not interesting, to note:

- The renovation finally creates a "front door" for the institution,
- General Obligation Bonds will fund \$325,00 of the project costs,
- The remaining costs (\$48,703) will come from institutional reserves,
- The campus possesses adequate reserve funds (\$1.9 million) for the project,
- The remodel impacts about 3,800 square feet while adding approximately 1500 square feet to the facility, and
- The renovation costs will total about \$91.00 per square foot.

Action Requested

None – information only



Job Order Contract

Price Proposal Summary - CSI

www.eziqc.com

Date: June 21, 2016
Contract Number: Region 7
Job Order Number: 028197.00
Job Order Title: ENMU Entry Remodel
Contractor: Classic Industries
Proposal Value: \$347,014.83
Proposal Name: ENMU Entry Remodel
Detailed Scope: Provide material, labor and equipment as per engineered stamped drawings 3-4-2016 electrical, 3-7-2016 mechanical, 4-5-2016 architectural. please note all materials to be submitted and approved. There were items note speced out in the drawings and therefor if any materials bid that are not approved may be a change in cost and any other items that CID does not approve on the Drawings(drawings may need to be corrected)

01 - General Requirements:	\$60,674.12
02 - Site Work:	\$3,077.03
03 - Concrete:	\$23,682.32
05 - Metals:	\$4,608.45
06 - Wood, Plastic, and Composites:	\$3,711.12
07 - Thermal & Moisture Protection:	\$5,978.01
08 - Openings:	\$92,665.62
09 - Finishes:	\$84,582.73
10 - Specialties:	\$125.07
21 - Fire Suppression:	\$7,910.48
22 - Plumbing:	\$1,949.22
23 - Heating, Ventilating, And Air-Conditioning (HVAC):	\$15,081.75
26 - Electrical:	\$30,192.07
27 - Communications:	\$6,192.30
32 - Exterior Improvements:	\$6,584.54
Proposal Total	\$347,014.83

This proposal total represents the correct total for the proposal. Any discrepancy between line totals, sub-totals and the proposal total is due to rounding of the line totals and sub-totals.

The Percent of NPP on this Proposal: 0.00%



DATE: August 30, 2016
TO: ENMU-Ruidoso College board
FROM: Dr. Clayton Alred *C. Alred*
SUBJECT: Adjacent building Remodel

Summary Statement

Discussions are currently underway with an Albuquerque architecture firm – Dekker, Perich, and Sabitini – related to the renovation of the recently acquired property. Representatives of the firm inspected the building and discussed various aspects of the project with the primary goal of supplying materials in support of a local bond election. Accompanying the design activities will be a cost estimate for the remodel in order to establish a total amount of the bond sale.

A proposal is under review that accomplishes three activities:

- As-built Condition: The first item on the proposal is to create an “as-built” floorplan and conduct a building analysis. The process starts with creating building plans that define the perimeter and interior structural elements. The process includes a code analysis in order to plan modifications to electrical, plumbing, safety systems, and compliance with the Americans with Disabilities Act.
- Conceptual Plan: The second activity proposes the creation of a vision for the facility through consultation with multiple stakeholders. The process would identify the types and sizes of spaces to be included in the remodel. This step is an important activity in order to acquire information to tell the story to voters in a bond election.
- Conceptual Design: The final activity involves the creation of two “test fit” floorplans that define spaces, layouts, and images of the building façade. One of the conceptual floorplans will be selected with the intent of providing images of the building after renovations are complete for the benefit of the electorate.

Action Requested

None – information only

ENMU-RUIDOSO
COMMUNITY COLLEGE BOARD MEETING
AUGUST 30, 2016
INFOMRATION ITEM #7

INFORMATION TO BE DISTRIBUTED AT MEETING

SECTION 4



Resolution

A RESOLUTION REQUESTING VOTER APPROVAL OF STATE GENERAL OBLIGATIONS BONDS IN SUPPORT OF SENIOR CITIZEN CENTERS, LIBRARIES, AND HIGHER EDUCATION

WHEREAS, in the general election of November 8, 2016, citizens will be asked to vote for or against general obligation bond questions in support of three categories of services – senior citizen centers, libraries and higher education; and

WHEREAS, these general obligation bonds are practical and normal sources of funding infrastructure needs throughout the state, and the improvements will be funded through bonds issued by the New Mexico Finance Authority and serviced with statewide general property tax; and

WHEREAS, Bond Issue A provides a total of \$15,243,300 statewide for senior citizen facilities, improvements and equipment, Bond Issue B provides \$10,000,000 for college and university libraries, public libraries, public school libraries and tribal libraries statewide; and Bond Issue C provides \$131,106,200 statewide for capital improvements for higher education, including \$700,000 for capital improvements at Eastern New Mexico University - Ruidoso.

NOW, THEREFORE, BE IT RESOLVED, that the Board of the Eastern New Mexico University - Ruidoso recommends to the voters of Lincoln County a vote in support of improving the quality of life for our senior citizens, assistance to the state library system and capital improvements for higher education throughout the state, and specifically in Lincoln County through the use of the funds cited above.

PASSED, APPROVED AND ADOPTED this 30th day of August, 2016.

Eastern New Mexico University – Ruidoso Board of Directors

Brad Treptow, President

James Paxton, Secretary

Seal